

City of Danbury

LEADERSHIP DANBURY

Greater Danbury Chamber of Commerce

Department of Finance



Mayor
Mark D. Boughton



Thursday, May 26th, 2016

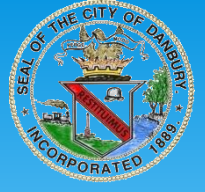


David St. Hilaire
Director of Finance

City of Danbury

LEADERSHIP DANBURY

Introduction



- * City of Danbury Overview
- * Economic Considerations/Challenges: 2016/2017
- * Financial Section
- * Strategies Moving Forward
- * Q&A

City of Danbury LEADERSHIP DANBURY Overview Mission Statement & Priorities



- Follow the mission statement... to ensure a superior quality of life for its citizens by providing the **most cost-effective municipal services** while preserving the cultural, historical and natural resources of the City.



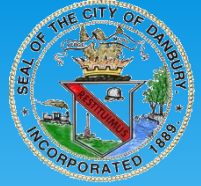
- Public Safety, Education, and Quality of Life Initiatives remain the priorities.

City of Danbury

LEADERSHIP DANBURY

Overview

Budget Preparation Process



| October 2015 | November 2015 | December 2015 | January 2016 | February 2016 | March 2016 | April 2016 | May 2016 | June 2016 | July 2016 |
|---|---|---|---|--|--|--|---|--|--------------|
| <ul style="list-style-type: none"> • Budget Kickoff Meetings | <ul style="list-style-type: none"> • Planning Director Distributes Capital Budget Forms and Guidelines • Finance Director Distributes Budget Guidelines | <ul style="list-style-type: none"> • Capital Budgets are due • Submissions for Budget Requests are due • Director of Finance Reviews Budgets | <ul style="list-style-type: none"> • Director of Finance meets with Department Heads | <ul style="list-style-type: none"> • Mayor & Director of Finance review/make final recommendations • Capital Budget Deadline | <ul style="list-style-type: none"> • Proposed Budget is Printed | <ul style="list-style-type: none"> • Mayor presents Budget to City Council by 4/7 • City Council Reviews Budget • Public Hearings held before 5/1 | <ul style="list-style-type: none"> • Budget is Submitted to City Council for Final Approval • Final Budget Adoption no later than 5/16 • Print Budget Book (5/17-6/13) | <ul style="list-style-type: none"> • Adopted Budget Available on City's Website | |

City of Danbury

LEADERSHIP DANBURY

Overview

City Statistics



Date of Incorporation: 1889
Form of Government: Mayor/Council
Area: 44 square miles
Present Charter Amended: November 2009
Population: 83,784

Education (16-17 Projected)

| | |
|----------------------------------|---------------|
| High Schools (Grades 9-12) | 2 |
| Students | 3,095 |
| Middle Schools (Grades 6-8) | 3 |
| Students | 2,479 |
| Elementary Schools (Grades PK-5) | 13 |
| Students | 5,503 |
| Total Students | 11,077 |

Total Staff 1,290.76

Roads

| | |
|-------------------------|-------|
| Miles of Streets | 242 |
| Number of Street Lights | 2,873 |

Sewer System

| | |
|---------------|----------|
| Capacity | 15.5 MGD |
| Pump Stations | 20 |

Water System

| | |
|------------|---------|
| Reservoirs | 8 |
| Capacity | 8.1 MGD |

Police Protection

| | |
|------------------------------|-----|
| Number of Stations | 1 |
| Number of Uniformed Officers | 156 |
| Nonuniformed Employees | 8 |

Recreational Areas

| | |
|---------------------------|-------|
| Total Recreational Acres | 1,552 |
| # City Recreational Areas | 23 |

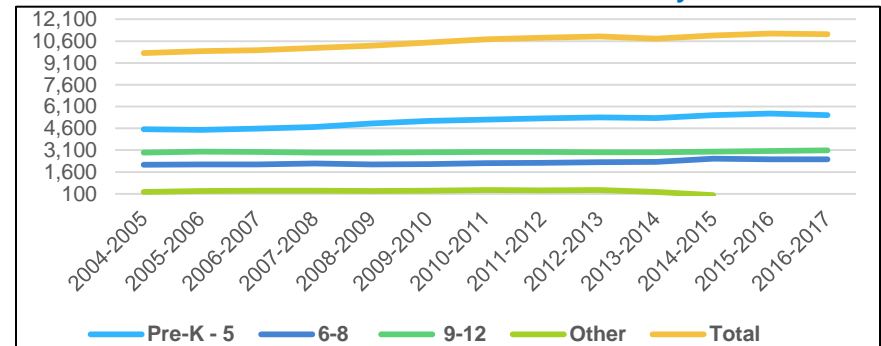
Fire Protection

| | |
|--------------------------|-----|
| Number of Stations | 17 |
| # of Uniformed Employees | 115 |
| Number of Volunteers | 167 |
| Non Uniformed Employees | 2 |
| Pieces of Equipment | 47 |

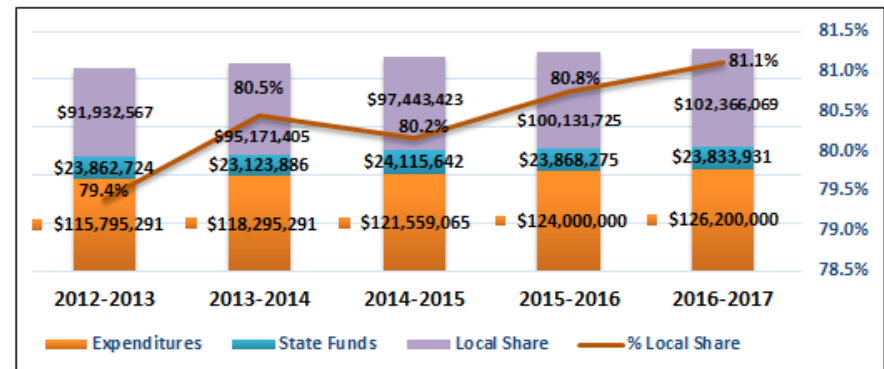
Library

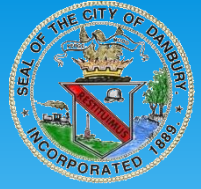
| | |
|------------------------|---------|
| Number of Branches | 1 |
| Number of Volumes | 110,070 |
| Resident Library Cards | 28,925 |

Board of Education Enrollment History



Board of Education State Aid/Local Share





City of Danbury

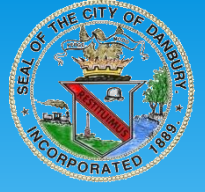
LEADERSHIP DANBURY

Economic Considerations/Challenges: 2016-2017

- * The 10/1/15 Taxable Grand List grew by 1.15% which helped minimize the required mill rate increase to 1.49%.
- * About 82.5% of the City's source of revenues is from Property Taxes.
- * Ongoing fiscal uncertainties at the state – Cuts in States Aid after local budget is adopted totaled \$0.5 million in FY 15/16 and will total at least \$1.6 million in FY2016/2017.
- * “Other Revenues” have been relatively flat.
- * Legacy costs such as the Pension (retiree) annual required contribution (ARC) and other post employment benefits (OPEB) will continue to significantly outpace inflation and stress the budget for many years.

City of Danbury

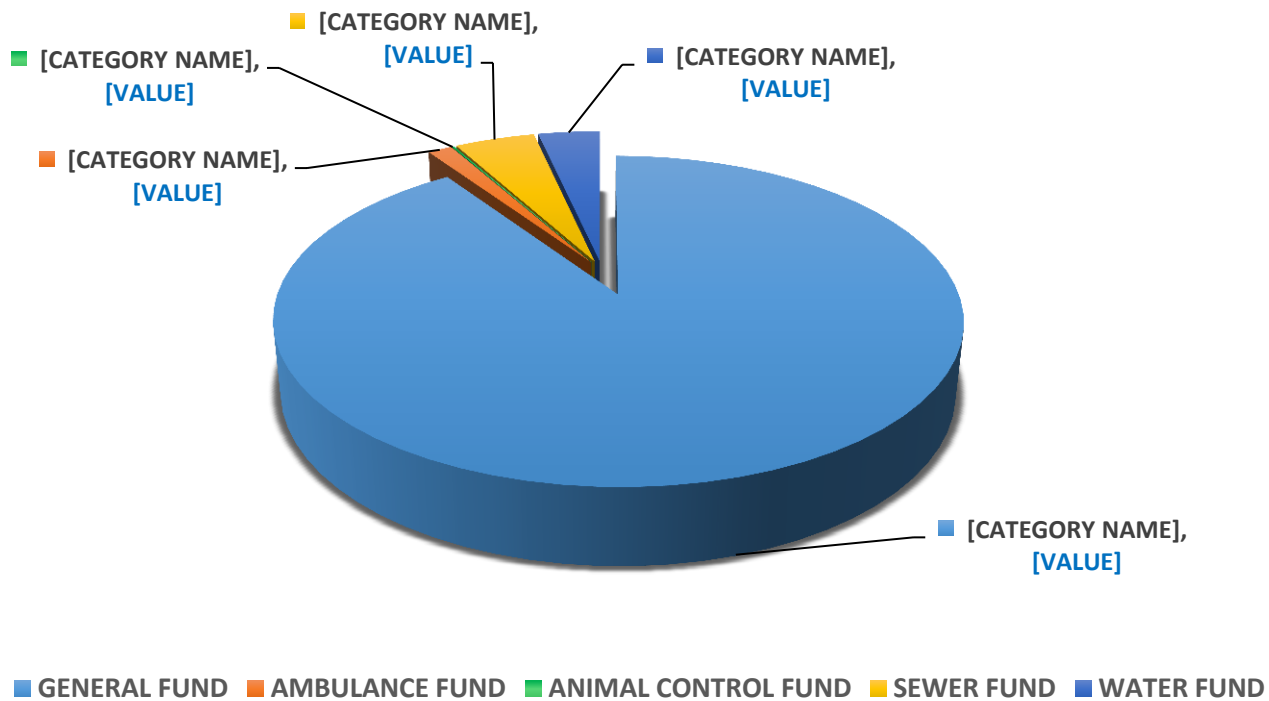
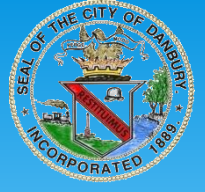
LEADERSHIP DANBURY

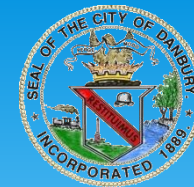


FINANCIAL OVERVIEW

- * Revenue & Expense Summary by Fund
- * General Fund Revenue & Expense Budget
 - * Your Tax Dollar At Work
- * Danbury's Transparent Government
 - * Adopted Budget Summary
 - * Budget Statistics
- * Changes in Net Taxable Grand List & Comparative Assessed Value
 - * Ten Largest Tax Payers

City of Danbury LEADERSHIP DANBURY Revenue and Expense Summary by Fund



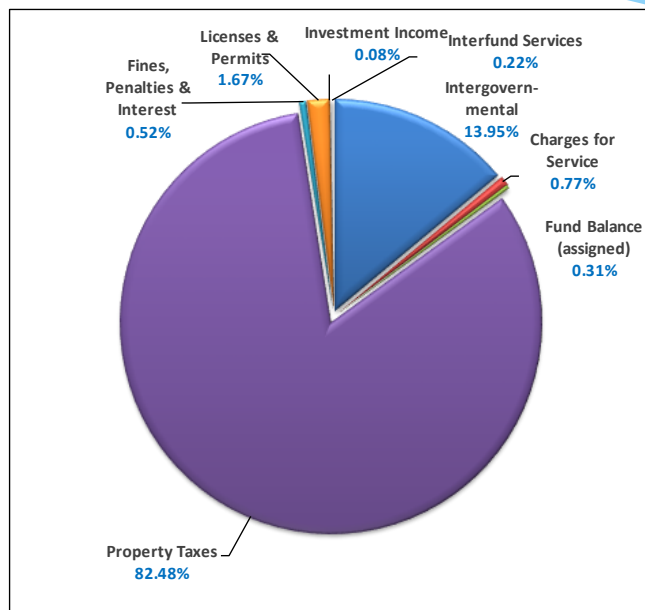


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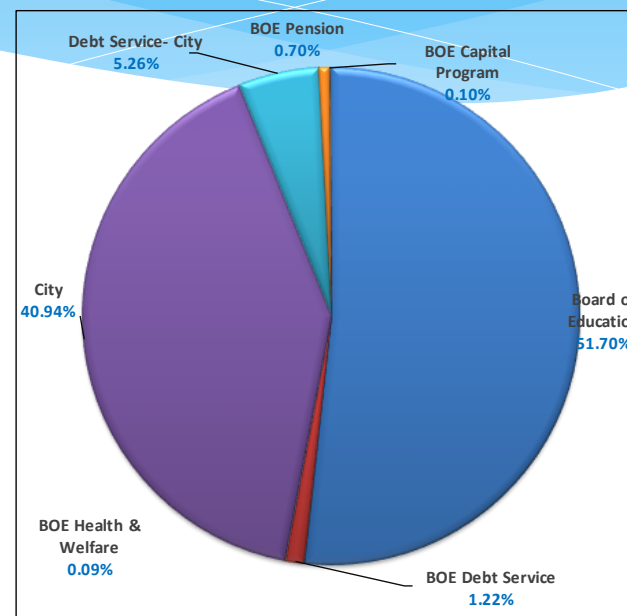
General Fund Revenue & Expenditure Budget

GENERAL FUND REVENUES

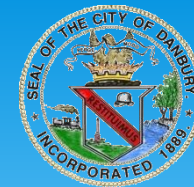


| <u>Revenues</u> | <u>FY 16/17</u> | <u>% to Budget</u> |
|-----------------------------|----------------------|--------------------|
| Intergovernmental | \$34,062,672 | 14% |
| Charges for Service | 1,880,295 | 1% |
| Fund Balance (assigned) | 750,000 | 0% |
| Property Taxes | 201,328,858 | 82% |
| Fines, Penalties & Interest | 1,273,000 | 1% |
| Licenses & Permits | 4,065,775 | 2% |
| Investment Income | 200,000 | 0% |
| Interfund Services | 539,400 | 0% |
| Total Revenues | \$244,100,000 | 100% |

GENERAL FUND EXPENDITURES



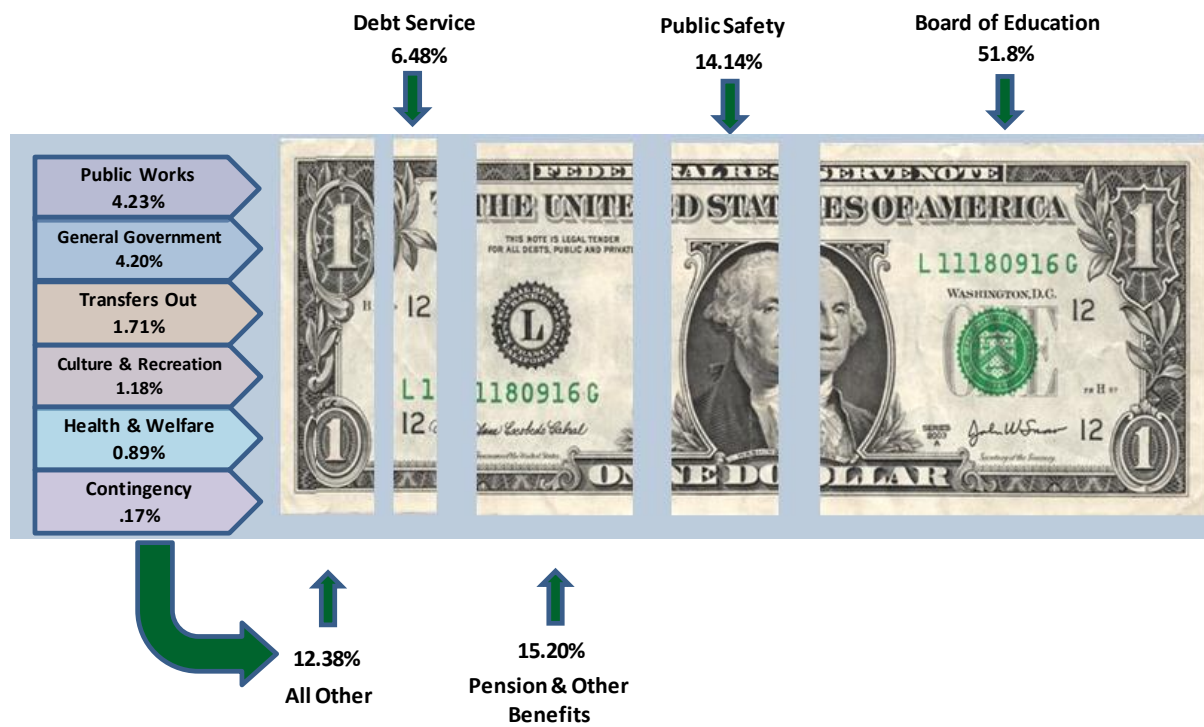
| <u>Expenditures</u> | <u>FY 16/17</u> <u>Budget</u> | <u>% to Budget</u> |
|---------------------------|----------------------------------|--------------------|
| Board of Education | \$126,200,000 | 52% |
| BOE Debt Service | 2,975,344 | 1% |
| BOE Health & Welfare | 208,575 | 0% |
| City | 99,936,624 | 41% |
| Debt Service- City | 12,829,457 | 5% |
| BOE Pension | 1,700,000 | 1% |
| BOE Capital Program | 250,000 | 0% |
| Total Expenditures | \$244,100,000 | 100% |



City of Danbury

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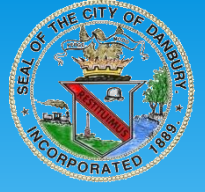
Your Tax Dollar At Work



City of Danbury

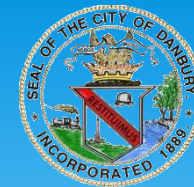
LEADERSHIP DANBURY

Danbury's Transparent Government



Launch OpenGov

- * City of Danbury FY 2016/2017 Adopted Budget will be available will be available 7/1/2016
- * Other City of Danbury financial documents can be found here which include:
 - <http://danbury-ct.gov/content/21015/21087/21103/default.aspx>
 - * Council's Supplemental
 - * Previous Adopted Budgets
 - * Comprehensive Annual Financial Report (CAFR)
 - * General Obligation Bonds Final Official Statement
 - * Previous Leadership Danbury Presentations

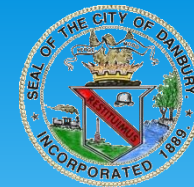


City of Danbury

LEADERSHIP DANBURY

2016-2017 Adopted Budget Summary

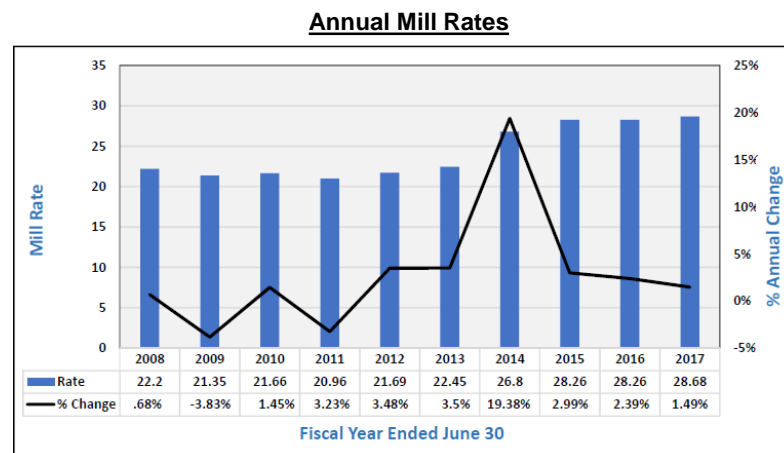
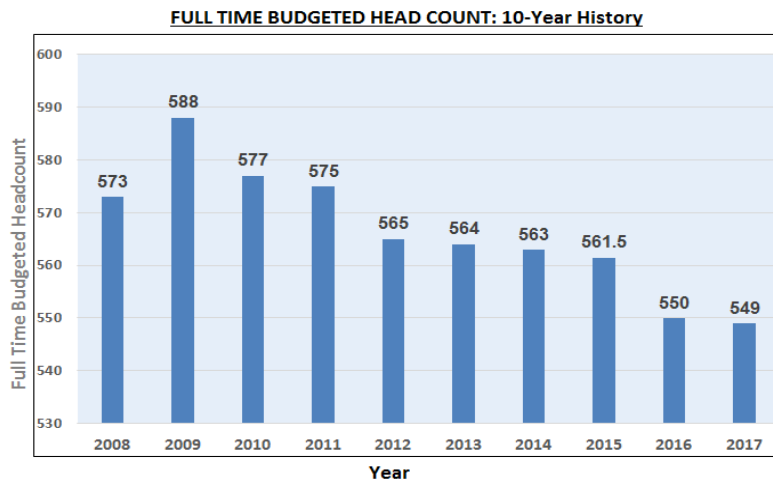
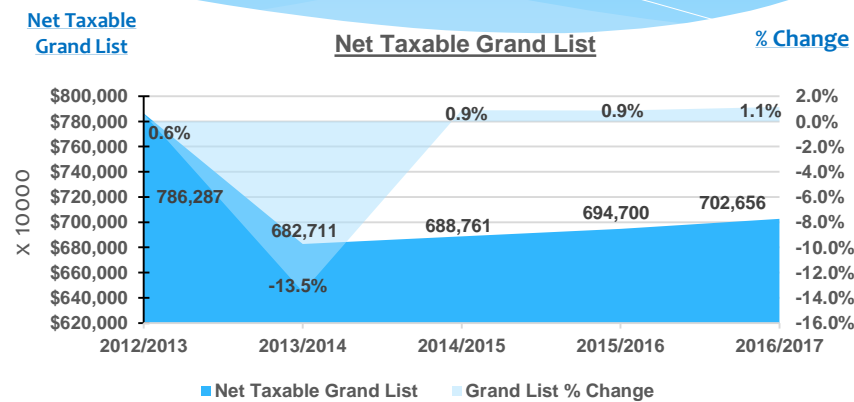
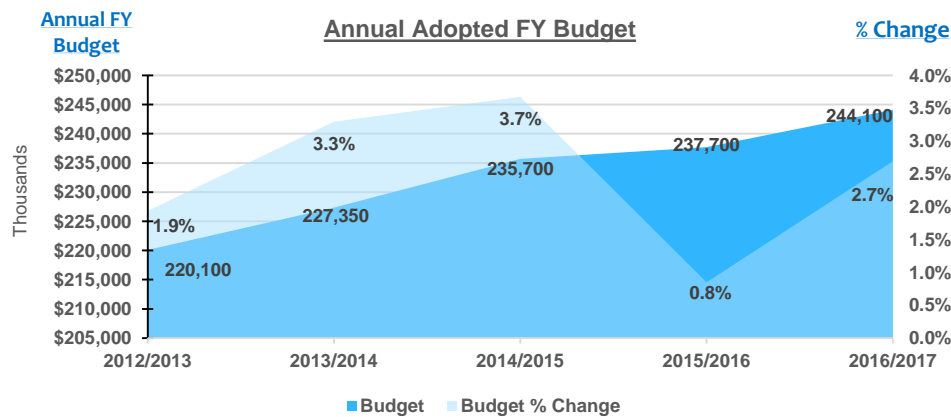
| GENERAL FUND BUDGET SUMMARY | | |
|---------------------------------|------------------------------|-------------------------------|
| | <u>PROPOSED BY MAYOR</u> | <u>ADOPTED BY COUNCIL</u> |
| GENERAL GOVERNMENT | \$ 10,554,562 | \$ 10,264,235 |
| PUBLIC SAFETY | 35,105,431 | 34,514,915 |
| PUBLIC WORKS | 10,703,770 | 10,334,596 |
| HEALTH & WELFARE | 2,194,940 | 2,179,754 |
| EDUCATION | 129,890,352 | 126,408,575 |
| CULTURE & RECREATION | 2,996,195 | 2,881,709 |
| PENSION & OTHER BENEFITS | 38,255,888 | 37,101,493 |
| DEBT SERVICE | 16,408,000 | 15,804,801 |
| CONTINGENCY | 475,000 | 425,000 |
| TRANSFER OUT | <u>4,798,922</u> | <u>4,184,922</u> |
| TOTAL | \$ 251,383,060 | \$244,100,000 |
| LESS INDIRECT REVENUE | | (42,043,012) |
| LESS USE OF FUND BALANCE | | (750,000) |
| PLUS RESERVE FOR | | |
| UNCOLLECTABLE TAXES/TAX | | 214,877 |
| REQUIRED TAXES FROM LEVY | | \$201,521,865 |
| MILL RATE | 28.68 | |
| NET TAXABLE GRAND LIST | 7,026,564,335 | |

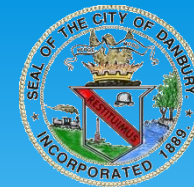


City of Danbury

LEADERSHIP DANBURY

Budget Statistics: FY 2012/2013 – FY 2016/2017





City of Danbury

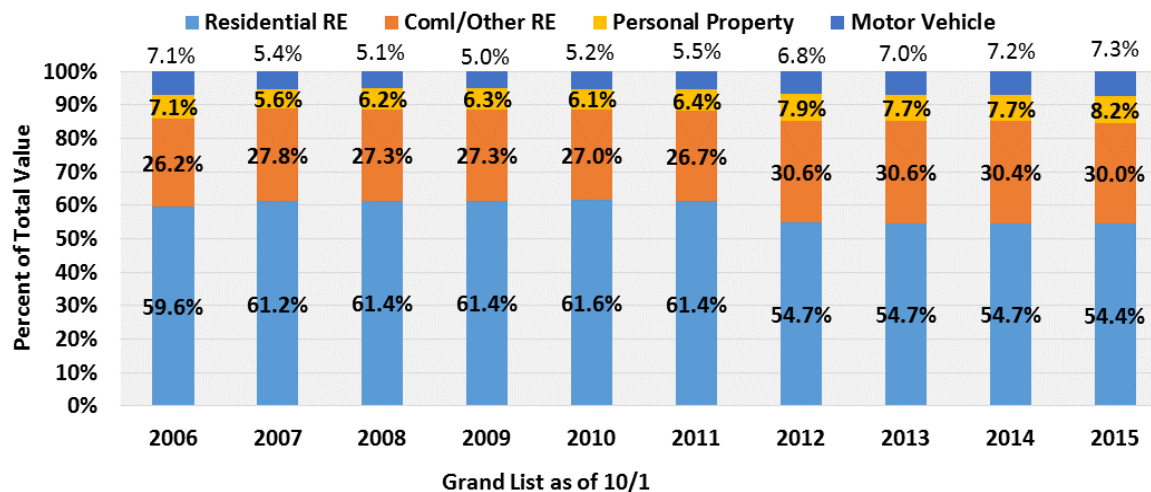
LEADERSHIP DANBURY

Changes in Net Taxable Grand List and Comparative Assessed Value

CHANGES IN NET TAXABLE GRAND LIST AFTER BOARD OF ASSESSMENT APPEALS

| | OCTOBER 1, 2012 | OCTOBER 1, 2013 | OCTOBER 1, 2014 | OCTOBER 1, 2015 | CHANGE 14 vs 15 | % CHANGE |
|-------------------|----------------------|----------------------|----------------------|----------------------|-------------------|--------------|
| REAL ESTATE | 5,971,833,015 | 6,013,563,065 | 6,046,122,065 | 6,089,917,520 | 43,795,455 | 0.72% |
| PERSONAL PROPERTY | 374,118,330 | 375,454,318 | 386,933,837 | 409,356,790 | 22,422,953 | 5.48% |
| MOTOR VEHICLES | 481,155,257 | 498,592,104 | 513,945,171 | 527,290,025 | 13,344,854 | 2.53% |
| TOTALS | 6,827,106,602 | 6,887,609,487 | 6,947,001,073 | 7,026,564,335 | 79,563,262 | 1.15% |
| Growth Rate | | 0.89% | 0.86% | 1.15% | | |

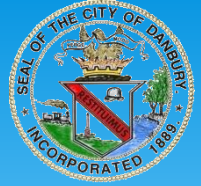
Comparative Assessed Value (Before Exemptions)



City of Danbury

LEADERSHIP DANBURY

Ten Largest Taxpayers



REAL ESTATE, MOTOR VEHICLE AND PERSONAL PROPERTY

| | <u>BUSINESS</u> | <u>TAXABLE VALUATION AS OF 10/1/2015</u> | <u>% of NET TAXABLE GRAND LIST</u> |
|--|-------------------------------------|--|--|
| 1. Danbury Mall Associates | Shopping Mall | 216,217,900 | 3.08% |
| 2. Eversource (Connecticut Light & Power) | Public Utility | 65,635,300 | 0.93% |
| 3. Boehringer Ingelheim | Research Center | 64,559,590 | 0.92% |
| 4. Gera Danbury LLC | Real Estate Investor | 50,601,900 | 0.72% |
| 5. Crown Point Gardens | Land Developer | 49,772,000 | 0.71% |
| 6. BLT Reserve LLC | Land Developer | 48,303,750 | 0.69% |
| 7. Melvyn, Mary & Seymour Powers Danbury Industrial Corp & MMP Realty | Industrial Park | 40,292,110 | 0.57% |
| 8. Ustradt Biddle Properties LLC | Retail | 34,565,200 | 0.49% |
| 9. Hawley, Ervie, Germantown Plaza Associates & Germantown Medical Center | Shopping Center & Land Developer | 34,314,790 | 0.49% |
| 10. Bldg 45 Eagle LLC | Retail | 29,008,800 | 0.41% |
| TOTAL | | 633,271,340 | 9.01% |

City of Danbury LEADERSHIP DANBURY Strategies Moving Forward



- * Development of regionalized shared services to reduce overall costs (i.e. Fire Training Center, Dispatch Center)
- * Improved service delivery and transparency leading to a more cost-effective government (i.e. Danbury Public Library automation, tax payments accepted at banks, rollout of VOIP – Voice Over Internet Protocol, etc.)
- * Outsourcing services and solutions (i.e. IT, Pension administration, etc.)
- * “Go-Green” Initiative and Energy Efficiency Projects – Document Management System - From Paper to Paperless (street light conversion project, HVAC, Solar, Mayor’s initiative of improving Internet access



City of Danbury
LEADERSHIP DANBURY
Q&A



Thank You!!!